



# Table of Contents

Letter from Leadership	. 1
Where We Work	.2
Who We Are & What We Do	3
Our Impact	4
Housing in Development	5
Critical Risk Management	8
Pathways to Healing (PROS)	9
Finding Her Way Home (SOS)	11
Neighborhood Navigators	12
Financials	14
Executive Leadership/Board of Directors	15
List of Donors	16
Public Agencies 2	20

#### LETTER FROM LEADERSHIP

### Dear Friends and Supporters,

Each year brings new challenges and opportunities for The Bridge, and we are pleased to share the progress we've made. What began in 1954 as a small self-help collective has evolved into a network of housing and behavioral health programs that now serve over 5,000 New Yorkers annually. Our mission has remained constant: to provide help, hope, and opportunity to those living with serious mental illness, substance use, and homelessness.

Today, The Bridge operates more than 60 programs across Manhattan, the Bronx, and Brooklyn, offering supportive housing, outpatient treatment, and community-based services. This past September, we celebrated the opening of Bridge Rockaway, a groundbreaking housing model that combines 174 units of supportive and affordable housing with light manufacturing space. The project was honored with an award from the Citizens Housing & Planning Council and recognized as the "Downstate Project of the Year" by the New York State Association for Affordable Housing.

Looking ahead, we are preparing to open Boone Avenue Apartments, which will house 66 individuals living with serious mental illness and frail or disabled seniors, and the Fordham Heights Safe Haven, which will offer shelter and wraparound supports for 48 homeless people seeking a pathway to permanent housing.

Our housing work is complemented by a continuum of clinical and community services designed to meet people where they are. Through outpatient clinics, mobile treatment teams, outreach services and peer-led supports, we help individuals who are disconnected from care, find a way back.

Beyond housing and clinical care, The Bridge invests in the creative spirit. Through our Arts Institute, clients explore the visual arts and creative writing, sharing their work in our Harlem gallery and across New York City. Their work reminds us that recovery is about more than services, it is about belonging, community, and joy.

None of this would be possible without the dedication of our staff, the strength and resilience of our clients, and the steadfast support of our partners and donors. Together, we are building not just homes, but a future where every New Yorker has the chance to thrive.



**Susan Wiviott**Chief Executive Officer



Carol Buckler
President of the Board



# Who We Are and What We Do

The Bridge is a leading behavioral health nonprofit whose mission is to change lives by providing help, hope, and opportunity to the most vulnerable New Yorkers. Serving over 5,000 individuals annually, we are committed to meeting people where they are and supporting each unique path towards recovery.

Through our integrated network of programs, The Bridge provides mental health and substance use treatment, supportive housing, and community-based services. Across more than 60 programs in the Bronx, Brooklyn, and Manhattan, our dedicated staff work to support individuals in residences and in the community.

# 3

#### HOUSING

As both a developer and provider, The Bridge offers a range of supportive housing options with on-site services. Our innovative housing models, including the award-winning Bridge Rockaway, address homelessness and serious mental illness while fostering community and opportunity.

#### **OUTPATIENT BEHAVIORAL HEALTH CARE**

Our Manhattan treatment hub offers comprehensive mental health and substance use programs, including Personalized Recovery Oriented Services (PROS), creative arts therapy, and vocational training, all aimed at helping clients build skills and confidence.

#### **COMMUNITY SUPPORT PROGRAMS**

From Assertive Community Treatment (ACT) and Safe Options Support (SOS) teams to care management services, our clinicians and outreach workers provide care wherever it's needed: on the streets, in shelters, hospitals, or homes, ensuring that no one is left behind.

At The Bridge, we believe recovery is possible for everyone. With compassion, creativity, and commitment, we continue to help thousands of New Yorkers find stability, purpose, and a place to call home.

#### FROM 7/1/2024 - 6/30/2025

## Our Impact

5,000+
People Served

700+
People Served in Our Outpatient
Programs

2,800+
People served in our community-based programs

2,000+
Individuals and Families
Living in Bridge Housing

1,013
Formerly homeless adults housed over the past 3 years

**71**Years of Experience in NYC



#### **HOUSING IN DEVELOPMENT:**

# Building Housing, Health, and Community

This year has been one of tremendous growth and progress for The Bridge's residential services.

Across New York City, our dedicated staff work to support individuals and families living in Bridge Housing.

Our focus is on helping our clients secure long-term stability and independence through permanent supportive housing. During the past year, we have helped over 2,000 people maintain their housing, providing them with the support they need for independent living. Across our portfolio of 1,800 units, we have opened 173 new units welcoming clients and community residents to our Bridge Rockaway residence in Brooklyn. In addition, 126 new clients moved into other Bridge housing, 24 clients successfully transitioned from service-intensive settings to permanent, independent housing, and over 110 clients living in our two Safe Havens moved into permanent housing. On-site

case managers help our residents maintain healthy lives and access community-based services, such as transportation, Meals on Wheels, and home care. By combining both housing and support services, the Bridge helps our residents live lives of dignity.

Looking ahead, The Bridge is adding to our residential capacity through new developments including Bridge Inwood, Boone Avenue Apartments, 39 West 128th Street Apartments, and the newly renovated Fordham Heights Safe Haven.

Beyond bricks and mortar, we continue to nurture community life within our residences. In partnership with The Hort, our urban gardening and horticultural program will expand to additional buildings next year, enriching residents' daily lives and strengthening neighborhood connections.



#### FORDHAM HEIGHTS SAFE HAVEN

Opening this winter, The Bridge's Fordham Heights Safe Haven will provide transitional shelter for 48 individuals experiencing homelessness. The five-story building, which has been fully renovated, will offer a safe and supportive environment for those ready to take the next step towards permanent housing.

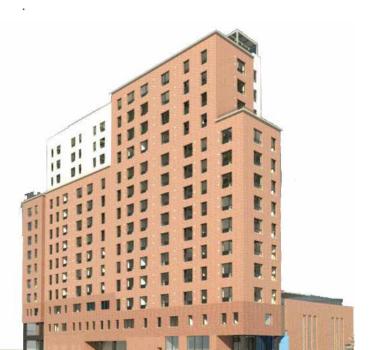
At Fordham Heights, staff will be on-site 24/7, offering wraparound services, healthcare connections, and skill-building to aid residents on their journey towards independence.

This marks The Bridge's third Safe Haven, expanding our commitment to compassionate, housing-focused solutions that create lasting pathways out of homelessness.

#### **BOONE AVENUE APARTMENTS**

Boone Avenue Apartments a newly constructed building will provide 66 units of permanent supportive and affordable housing for individuals with serious mental illness and frail, disabled seniors. Designed to foster stability and community, the building will feature 24/7 staffing, a community room, computer lab and library, and a horticulture program.

Boone Avenue Apartments are slated to open in Fall 2025, offering residents housing and connection.



#### **39 WEST 128<sup>TH</sup> STREET APARTMENTS**

The newly constructed building will include a nine-story, 92-unit residence offering 64 supportive housing units for homeless adults who have serious mental illness, and frail or disabled seniors. The project will also include 27 affordable units for low-income seniors and single adults from the community, selected through the NYC Housing Connect lottery.

A large community facility space will open featuring a conference room for staff training, two crisis units for those recovering from mental health emergencies, and administrative offices.

Completion is anticipated in December 2026.

#### **BRIDGE INWOOD**

Bridge Inwood, an exciting new development, is an innovative community project bringing housing, healthcare, and youth services together under one roof. The project will have 190 units of supportive and affordable housing for adults living with serious mental illnesses, frail and disabled seniors, and low-income families. Bridge Inwood will also be home to The Bridge's Clinical Hub, offering on-site mental health and substance use treatment services, as well as a primary health clinic, available to both residents and the larger community.

Working in partnership with the former property owner, the Manhattan Bible Church, the project will include a youth center with a regulation basketball court, and a community space. This center will serve as a valuable resource for young people and families throughout the neighborhood.

Construction of Bridge Inwood is scheduled to begin in the summer of 2026, marking the next chapter in The Bridge's mission to create opportunities, foster wellness, and strengthen communities in New York City.



#### **CRITICAL RISK MANAGEMENT:**

# Strengthening Safety and Care

In the spring of 2021, The Bridge launched its Critical Risk Management (CRM) Team to ensure the safety and well-being of clients across all residences. Serving communities in the Bronx, Brooklyn, and Manhattan, the CRM team supports residents considered at higher risk for violence, suicide, medical crises, or overdose. Through a proactive approach, the team identifies and addresses potential risks early, creating environments where individuals can move forward in their recovery journey with confidence.

The team's work extends far beyond incident response. Each month, they review data trends, evaluate program practices, and develop strategies to strengthen safety protocols and improve outcomes. Since January of 2025, the CRM team has supported the development of interventions for 260 individual residents, and found clients engaged by the CRM team to have significantly fewer incidents, as reported by an initial program evaluation. Their direct client work, ranging from service referrals and therapeutic visits to escorts for medical appointments, helps foster a consistent culture of safety and accountability throughout The Bridge.

CRM team members also play a vital role in staff education. Since April 2022, the team has trained Bridge staff in overdose prevention using Narcan, resulting in 57 lives saved through onsite administration.

"Risk management is really about partnership. It's about working together; clinicians, case managers, maintenance staff, leadership, to make sure we're all contributing to a safe and supportive environment. Every person has a role to play."

Looking ahead, the CRM team is expanding its staff and scope to meet the growing needs of The Bridge's residential network. Their newest addition, a Supportive Housing Education Specialist, will provide specialized training for crisis management to over 300 residential front-line staff. The team is also anticipating new initiatives, such as the Post Crisis Debrief guide for supervisory level staff, expanded risk mitigation programming, and wellness supports for staff members.

Through their work, the CRM team helps transform The Bridge's residences into places of restoration and renewal. Their approach ensures that safety and compassion are woven into every aspect of recovery, a key component of The Bridge's mission.

#### **PATHWAYS TO HEALING:**

# The PROS Program and the Power of Art

At The Bridge, recovery is more than treatment; it's about rediscovering a purpose that sparks joy, a philosophy that drives our Personalized Recovery Oriented Services (PROS) program.

With a dedicated team of 12 staff members and three interns, PROS serves roughly 120 participants through a rich schedule of group classes, counseling, and hands-on learning. Every individual follows a personalized plan designed to foster emotional resilience and confidence. Popular courses include Dialectical Behavior Therapy (DBT), cooking, movement, and rooftop gardening, creating space for clients to heal, and grow together.

Among the most beloved offerings is art, which allows clients to express what words often cannot. Creative sessions provide a powerful outlet for self-discovery and emotional release, helping individuals build confidence and community through shared expression. For many, this spark of creativity extends beyond PROS to The Bridge's Arts Institute, a non-clinical program that supports artists of all levels through workshops, mentorship, and exhibitions.

At the Arts Institute, clients who began exploring art in PROS now showcase and sell their work at our Harlem gallery, sharing stories with the broader community. The transformative experience of being celebrated for their artwork turns creativity into connection, and healing into pride.

At The Bridge, we believe in whole-person care, from therapy to canvas. Each moment of progress is a reminder that recovery is both personal and profoundly human, and that healing happens when people are given the tools to trust and create their own path forward.



The Bridge is committed to meeting people where they are and supporting each unique path towards recovery.



#### FINDING HER WAY HOME:

## E's Journey with The Bridge's Safe Options Support (SOS) Team

In October 2022, E was admitted to Bellevue Hospital. It wasn't her first stay, she had been in and out of hospitals since 1990, coping with depression, anxiety, and substance use. This time, however, a member of The Bridge's Safe Options Support (SOS) team was there to help.

These teams, working on the streets and in the subways, provide direct services for individuals at high risk for recurring shelter stays, hospitalizations, and incarceration. Through consistent outreach and care, SOS teams connect individuals with primary care as well as substance use services, and assist them in finding stable housing. In 2024, four SOS teams directly supported 526 individuals, providing them with necessities including food, water, and clothing.

For E, that first SOS meeting was transformative. "What struck me most," she said, "was when she told me The Bridge would be there for me, and they were." E's SOS team connected her with services and helped her get a warm winter coat, something she never had before. When hospitalized with pneumonia and a collapsed lung, her SOS team member stuck by her side, working tirelessly to secure E a portable oxygen machine. "She advocated so hard for me," says E. "She really is something else, and I love her for that."

SOS's person-centered approach allows their teams to address the complexities of homelessness with creativity and compassion. Combining practical resources with emotional care, SOS teams promote lasting stability for people like E.

E has resided at Murray Itzkowitz house since 2023. Now at 60 years old, E is filled with hope and gratitude. "I have so much appreciation for The Bridge," she said, "I couldn't do it by myself."

With the support of The Bridge's SOS team, E's transformation reminds us that lasting change begins with trust, compassion, and the commitment to meet people where they are.



# Neighborhood Navigators

Launched in February 2024 with a \$6 million grant from the Manhattan District Attorney's Office, The Bridge's Neighborhood Navigators program is redefining outreach in Manhattan.

Each day, the program deploys teams of peer navigators, people with lived experience of homelessness and recovery, to connect individuals to essential services.

During the last six months, the program has reached 2,248 people, placing more than 80 into safe havens, connecting 120 clients with substance use services, and supporting 92 with mental health care. Two clients have moved into apartments of their own, marking a significant step toward long-term stability.

For the Navigators, progress isn't only measured in numbers. Moments of trust are built over time, through every handshake and conversation.

Sometimes, success in a day "is just getting a person to tell us their name," says Felipe, a Senior Navigator in Midtown West and Chelsea. "That's how trust begins."

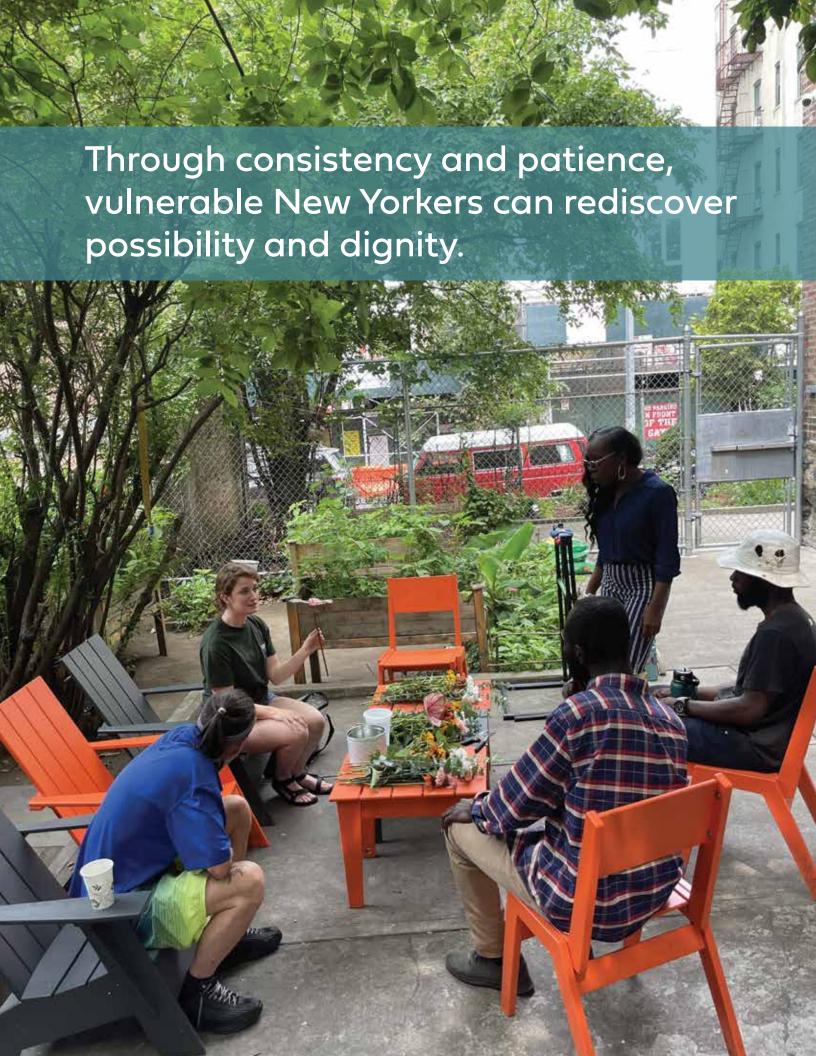
Each month, the navigators meet more than 200 new people, maintaining active caseloads of around 65 clients who receive ongoing help navigating housing, healthcare, and benefits systems. They also partner with local businesses and community groups to identify those who may need support.

A navigator's empathy runs deep, often rooted in their own lived experiences. "I've been homeless. I've had an addiction problem," says Lenny, who now works as a Navigator in Harlem. "Now I like to help so they don't have to go through the same things I went through."

Zhi, serving the Chinatown and Lower East Side communities, recalls one client who had been locked out of his Section 8 apartment for months. "He was homeless all winter," he says. "We helped him through his hearing, got him back home, and made sure he had what he needed. Seeing him in his own space again, that was a big win."

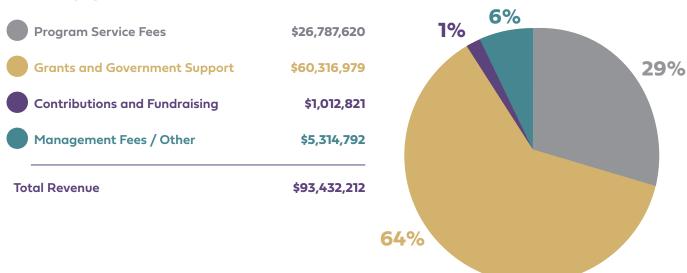
With great compassion, the Neighborhood Navigators are showing New Yorkers that stability is possible. "Someone out there cares," Felipe reflects.



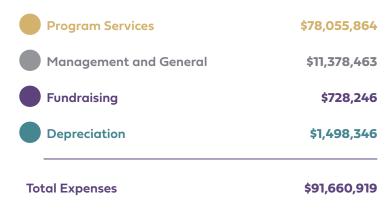


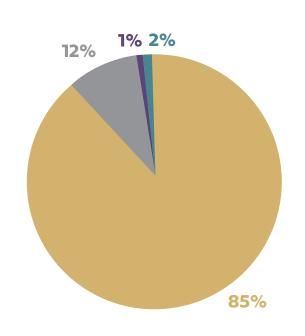
## Financials FY2025

#### **REVENUES**



#### **EXPENSES**





<sup>\*</sup>Finance report is based on FY25

#### Senior Management Team

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Sheryl Silver
Chief Program Officer,
Community Support and Outpaitnet Programs

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Elizabeth Hanson SVP, Quality Improvement, Compliance, and Training

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Jennifer Woytovich Mark Zapson

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U.S. Department of Housing and Urban Development

U.S. Substance Abuse and Mental Health Services Administrations

NYS Department of Health

NYS Homes and Community Renewal

NYS Office of Addiction Services and Supports

NYS Office of Mental Health

NYS Office of Temporary and Disability Assistance

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RIDGE

Please join us on April 29, 2026 for our Annual Gala!

MILLE

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